

The Director of Central Intelligence

Washington, D.C. 20505

Intelligence Community Staff

18 AUG 1977

MEMORANDUM FOR:

[Redacted]
Director of Policy Review

STATINTL

FROM:

[Redacted]
Director of Performance, Evaluation and
Improvement

STATINTL

SUBJECT:

Scientific and Technical Intelligence Support
to Research and Development

As you requested, we have prepared a draft memorandum for
your forwarding to the DDR&E and Director, DIA.

/s/

STATINTL

[Redacted]

Attachment:

Draft Memorandum

MEMORANDUM FOR: Director, Defense Research and Engineering
Director, Defense Intelligence Agency

SUBJECT: Scientific and Technical Intelligence Support to
Research and Development

1. The Intelligence Community Staff (ICS) recently briefed me on the results of a study of Community problems in providing scientific and technical intelligence (S&TI) support to managers of R&D programs. I would like to give you my understanding of the questions raised and solutions proposed.

2. In broad terms, the ICS study demonstrates that links between the S&TI producer and the R&D user are often weak or non-existent. As a result, there is no systematic structure for stating the needs of R&D users. Nor do the S&TI producers know who their users are. Of particular concern, the mechanism for feedback from users to intelligence producers is ineffective.

3. I consider this to be an important issue because S&TI support to R&D is big business. However, it appears that significant improvements can be made at relatively low cost. Because the S&TI and R&D programs

are relatively well documented, they can be correlated. Doing so gives intelligence management a tool for involving the R&D user in the requirements and evaluation portions of the intelligence process. Intelligence management can then know who the R&D users are and what they want. For their part, the R&D users can be certain their requirements are known and scheduled for prompt satisfaction.

4. The study recommends adoption of a simple management system now in use by a single command in a single service. Any such improvements must have active participation by both S&TI users and producers. I therefore request that you arrange to receive the ICS briefing, and then give me your recommendations on how to proceed. Arrangements for the briefing can be made directly with the ICS--

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